1. **Question 1:** Section 3.6, Page 13, Should information pursuant to section A of the response include just the prime contractor, or does this information also need to be provided for subcontractors?

   **Answer 1:** This section applies to the prime contractor only. However, it remains the responsibility of the prime contractor to select subcontractor which have the financial and resource capabilities to successfully perform the scope of services allocated to the subcontractor.

2. **Question 2:** Section 3.7, Page 17, The paragraph on the top of page 17 (we assume it applies to the entirety of Offer Document 7) states: "... the document shall be limited to no more than fifteen (15) single-sided typed pages... Resumes will not be counted towards the page limit..." This conflicts with the page limits in the table. Also, the description for Offer Document 7, B2 indicates resumes are included in this section, but it does not specify that resumes are not included in that section's page limit (18 pages). Please clarify if the page numbers in the table are correct, and also whether or not the resumes count against the page limits.

   **Answer 2:** The page numbers in the table are correct. Resumes will be counted towards the page limit. Please see Addendum No. 1 regarding the submission of resumes.

3. **Question 3:** Section 3.7, Page 15, If a firm is submitting on both procurements, what is SRTA’s expectation regarding personnel who are available as an Embedded Consultant at SRTA via either of the two procurements? Should proposers indicate the resource is available as an Embedded Consultant on both procurements, or can each Embedded Consultant only be indicated as such on one of the two procurements?

   **Answer 3:** Proposers can indicate the resource is available as an Embedded Consultant on both procurements.

4. **Question 4:** Section 3.7, Page 15, Offer Document 7 section B1 asks for reference projects. If a firm's current employees, who will be bid on our response to do work for SRTA, held significant roles in a relevant project while employed by a previous firm, would this project
be admissible and considered in a similar manner as projects where the proposing firm held the reference contract?

Answer 4: Yes; however, the Proposer shall clearly and unambiguously specify whether the project(s) were completed at the employee's current firm or a previous firm.

5. **Question 5:** Section 3.7, Page 15, Offer Document 7 section B1 asks for letters of reference. Do these count towards the page count of the section?

Answer 5: Yes, letters of reference will be included in the page count.